



JARAMOGI OGINGA ODINGA UNIVERSITY OF SCIENCE AND TECHNOLOGY
SCHOOL OF SPATIAL PLANNING
UNIVERSITY EXAMINATION FOR THE DEGREE OF BACHELOR OF ARTS IN
SPATIAL PLANNING AND BACHELOR OF SCIENCE IN WATER RESOURCE AND
ENVIRONMENTAL MANAGEMENT
SEMESTER 2016/2017 ACADEMIC YEAR

CENTRE: MAIN CAMPUS

COURSE CODE: PSP 3216

COURSE TITLE: PROJECT PLANNING AND MANAGEMENT

EXAM VENUE:

STREAM: SPATIAL PLANNING

DATE:

EXAM SESSION:

TIME: 2 HOURS

Instructions:

- 1. Answer question 1 (compulsory) and ANY other 2 questions.**
- 2. Candidates are advised not to write on the question paper.**
- 3. Candidates must hand in their answer booklets to the invigilator while in the examination room.**

QUESTION ONE

A School wants to build a new block of classes so that they can admit more students in the next coming year. They intend to complete the project in six months.

- a) Divide the project into four phases and specify the activities to be done in each phase. (10 marks)
- b) Describe the problem that you may encounter in each phase and how you can mitigate them. (8 marks)
- c) Establish the terms of reference for the project (2 marks)
- d) Prepare a project schedule for the project (3 marks)
- e) Explain the importance of a feasibility study (3 marks)
- f) Discuss how you would carry out a feasibility study for the building of classes' project. (4 marks)

QUESTION TWO

- a) Explain five major challenges that hinder effective project implementation in Kenya. (15 marks)
- b) State five possible functions of top management team (5 marks)

QUESTION THREE

- a) Describe the procedure for closing a project (10 marks)
- b) Identify and discuss barriers to planning and means of overcoming them (10 marks)

QUESTION FOUR

- a) Describe and evaluate the various forms of project organization (15 marks)
- b) Explain the notion of hierarchy of plans (5 marks)

QUESTION FIVE

- a) Resistance to change is a common problem that organizations implementing project experience. Explain the causes of resistance to change and show how you would overcome them. (20 marks)