

JARAMOGI OGINGA ODINGA UNIVERSITY OF SCIENCE AND TECHNOLOGY SCHOOL OF INFORMATICS AND INNOVATIVE SYSTEMS UNIVERSITY EXAMINATION FOR THE DEGREE OF BACHELOR SCIENCE IN

INFORMATION SYSTEMS

3^{RD} YEAR 1^{ST} SEMESTER 2016/2017 ACADEMIC YEAR

MAIN CAMPUS

COURSE CODE: IIS 3317

COURSE TITLE: BUSINESS PROCESS ANALYSIS AND DESIGN

EXAM VENUE: STREAM:

DATE: Dec 2016 EXAM SESSION:

TIME: 2.00 HOURS

INSTRUCTIONS:

- 1. Answer Question 1 (Compulsory) and ANY other two questions
- 2. Candidates are advised not to write on the question paper
- 3. Candidates must hand in their answer booklets to the invigilator while in the examination room

QUESTION ONE [30 MARKS]

- a) Explain in depth the meaning of Business Process analysis and design { 2 marks}
- b) Identify key factors that would enable an organization to successfully implement a major new information system. {6 marks}
- c) As system developer you are required to integrate modern technology into a legacy system, discus any FOUR necessary steps required in business modeling and design {8 marks}
- d) List and Explain any Two Major Forms of Conversion from an old system to a new system {4 marks}
- e) In Conversion of a system from old to new systems form, the system engineer has to maintain the business standard design, Explain the following citing their role in the conversions

 { 4 marks}
 - i. Business Process Execution Language.
 - ii. Business Process Definition Metamodel.
- f) What is Information Systems architecture? Identify and describe the four factors that are included in IT architecture. {6 marks}

QUESTION TWO [20 MARKS]

- a) Explain any Five Basic Tools used for Process Design {5 marks}
- b) Important elements in managing processes are critical for the success of success of the business Discuss with respect to this elements { 5 marks}
- c) Explain BPM design Patterns {4 marks}
- d) Change Management is one of the biggest challenge in Information Systems implementation process. Explain the factors that may be considered to make implementation of the system easier to deal with {6 marks}

QUESTION THREE [20 MARKS]

- a) Discuss Leventhal's Framework for Business Process Reengineering(BPR) by citing its importance
 { 6 marks}
- b) Information systems planning involves several planning activities Which are critical in the developing of such systems Discuss Four of such activities { 8 marks}
- c) Why is change management an important aspect to running a successful business? {6 marks}

QUESTION FOUR [20 MARKS]

a) With the aid of a diagram explain information systems architecture {10 marks}
 b) Explain Factors that would enable successes of Business Process Reengineering (BPR {5 marks})

c) List instances of five critical success factors in a properly managed systems change 5 marks}

QUESTION FIVE [20 MARKS]

a) Using an illustration discuss Business Process Reengineering 's framework's according to:

i. Robert's Framework for BPR {2 marks}

ii. Cross, Feather & Lynch {2 marks}

iii. Lowenthal's {2 marks}

b) Explain any two tools that can be used for Business Process Design {4 marks}

c) Discuss the business Strategic Opportunities Matrix {10 marks}