



**JARAMOGI OGINGA ODINGA UNIVERSITY OF SCIENCE AND TECHNOLOGY**  
**SCHOOL OF EDUCATION, HUMANITIES AND SOCIAL SCIENCES**  
**UNIVERSITY EXAMINATION FOR THE DEGREE OF MASTER OF EDUCATION IN**  
**ADMINISTRATION AND MANAGEMENT**  
**1<sup>ST</sup>YEAR 2<sup>ND</sup> SEMESTER 2021/2022 ACADEMIC YEAR**  
**MAIN CAMPUS - REGULAR/INSTITUTION BASED**

---

<b>COURSE CODE:</b>	<b>EMA 861</b>
<b>COURSE TITLE:</b>	<b>HIGHER EDUCATION ADMINISTRATION</b>
<b>EXAM VENUE</b>	<b>STREAM: MED. ADM. &amp; MANGT</b>
<b>DATE: 21/12/2022</b>	<b>EXAM SESSION: 9.00-12.00NOON</b>
<b>TIME: 3 HOURS</b>	

---

**Instructions:**

- 1. Answer ANY 3 Questions**
- 2. Candidates are advised not to write on the question paper.**
- 3. Candidates must hand in their answer booklets to the invigilator while in the examination room.**

### **QUESTION ONE**

- (a). Define higher education (2 marks)
- (b) Define Internationalization of higher education (2 marks)
- (c). Discuss the rationales of internationalization of higher education (16 marks)

### **QUESTION TWO**

An education institution provides the underpinning to implement the policies and strategies designed to achieve quality education. Discuss in light of institutional design and strategy (20 marks)

### **QUESTION THREE**

- (a) State and explain duties of Chief Executive in an institution of higher learning (4 marks)
- (b) Discuss how the influence of a leader helps to optimize the organizational resources and motivate the faculty to produce the best within them (16 marks)

### **QUESTION FOUR**

Discuss the challenges and dilemmas facing Kenya in the light of resource constraint and the need to achieve social, educational equity and equality in higher education (20 marks)

### **QUESTION FIVE**

- (a) Describe the tenets of open systems (2 marks)
- (b) Open systems in management of higher education institutions should be grounded in a rationale. Discuss (18 marks)

**END**