



JARAMOGI OGINGA ODINGA UNIVERSITY OF SCIENCE AND TECHNOLOGY
SCHOOL OF HEALTH SCIENCES
UNIVERSITY EXAMINATION FOR DEGREE OF PUBLIC HEALTH AND
COMMUNITY DEVELOPMENT
1st YEAR 1st SEMESTER 2022/2023 ACADEMIC YEAR
MAIN CAMPUS

COURSE CODE: HMP 5131

COURSE TITLE: PROJECT MANAGEMENT AND EVALUATION

DATE:

TIME: 9.00-12.00 NOON

TIME: 3 HOURS

Instructions:

1. Answer question 1 (compulsory) and any other three (3).
2. Each question carries 15 marks

Answer Question 1 and any other three questions. Each question carries 15 marks.

Question 1: Effective stakeholder management is essential for successful project management yet this aspect is still fraught with complex challenges. Discuss the stakeholder management process. Identify potential challenges and tools to these processes *[15marks]*

Question 2: Explain how each of the following processes may influence the performance of project management.

- a. Contracting *[3 marks]*
- b. Stakeholder analysis *[3 marks]*
- c. Change management *[3 marks]*
- d. Work breakdown structure *[3 marks]*
- e. Quality control

Question 3: Project organizational structure refers to how job tasks are formally divided, grouped, and coordinated.

- a. Describe how organizational structure of devolved health units in Kenya influences implementation of health projects *[6 marks]*
- b. Discuss the role of quality management in public owned healthcare projects *[9mks]*

Question 4: The logic framework approach is an important strategic planning and project management methodology with wide applications:

- a. Define a program logic framework. *[3 marks]*
- b. Describe any **three** advantages and disadvantages of using the log framework methodology *[6 marks]*
- c. Briefly outline how the logic framework approach might be used in a specific phase of project life cycle (**chose only one of the phases**) *[6marks]*

Question 5:

- a. Describe the role of Monitoring, Evaluation and Learning (MEL) in a project's organizational performance *[8 marks]*
- b. Explain how the gender gap may affect work team performance in a project. *[7 marks]*