



JARAMOGI OGINGA ODINGA UNIVERSITY OF SCIENCE AND TECHNOLOGY

SCHOOL OF SPATIAL PLANNING AND NATURAL RESOURCES MANAGEMENT

**UNIVERSITY EXAMINATION FOR THE DEGREE OF MASTER OF ARTS IN
PROJECT PLANNING AND MANAGEMENT**

1ST YEAR 2ND SEMESTER 2024 APRIL EXAMS

MAIN CAMPUS (REGULAR)

COURSE CODE: APP 805

COURSE TITLE: MANAGEMENT TECHNIQUES

EXAM VENUE:

STREAM: (M. ARTS)

DATE: 29/04/2024

EXAM SESSION: 2.00 – 5.00 PM

TIME: 3 HOURS

Instructions:

- 1. Answer Question ONE (COMPULSORY) and ANY other 2 questions**
- 2. Candidates are advised not to write on the question paper.**
- 3. Candidates must hand in their answer booklets to the invigilator while in the examination room.**

Question One

- a. Explain any Four principles of Management. (4 Marks)
- b. Using an example, explain systems approach in management. (4 Marks)
- c. Describe the steps in a policy formulation process. (6 Marks)
- d. What makes management to be both a science and an art? Explain. (6 Marks)

Question Two

- a. Explain any Two characteristics of Management. (2 Marks)
- b. Explain the Four tools used in policy formulation. (8 Marks)
- c. Describe Environmental Impact Assessment (EIA) and Cost Benefit Analysis (CBA) as evaluation tools for scenario or alternative for projects. (10 Marks)

Question Three

- a. Using an example, explain how participatory planning is done (6 Marks)
- b. Describe the Three levels of Management (6 Marks)
- c. With the aid of an example, explain how Critical Path Method (CPM) is used in Project Management. (8 Marks)

Question Four

- a. “Without management, there is nothing to plan and organize”. With the aid of examples, discuss this statement. (10 Marks)
- b. Describe the scope of human Resource Management. (10 Marks)

Question Five

- a. Using an example describe the goal formulation process (10 Marks)
- b. “Corruption and tribalism are seen as threats to the role government plays in managing her scarce resources.” Using an example discuss this statement. (10 Marks)